



Laboratory Biorisk Management

Reynolds M Salerno, PhD
Senior Manager

Biological Sciences and Technologies
Sandia National Laboratories
Albuquerque, NM USA
September 2015

LABORATORY

BI  **RISK**

MANAGEMENT

Biosafety AND **Biosecurity**



Origins of Biorisk Management

CEN

WORKSHOP

AGREEMENT

CWA 15793

September 2011

ICS 07.100.01

Supersedes CWA 15793:2008

English version

Laboratory biorisk management

This CEN Workshop Agreement has been drafted and approved by a Workshop of representatives of interested parties, the constitution of which is indicated in the foreword of this Workshop Agreement.

The formal process followed by the Workshop in the development of this Workshop Agreement has been endorsed by the National Members of CEN but neither the National Members of CEN nor the CEN Management Centre can be held accountable for the technical content of this CEN Workshop Agreement or possible conflicts with standards or legislation.

This CEN Workshop Agreement can in no way be held as being an official standard developed by CEN and its Members.

This CEN Workshop Agreement is publicly available as a reference document from the CEN Members National Standard Bodies.

CEN members are the national standards bodies of Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, Switzerland and United Kingdom.



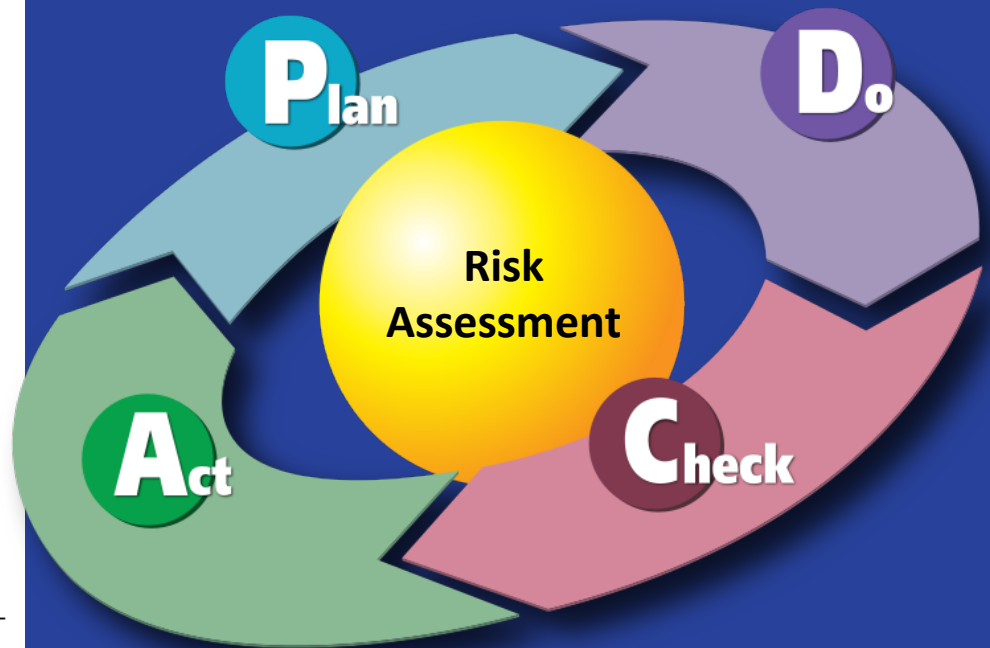
EUROPEAN COMMITTEE FOR STANDARDIZATION
COMITÉ EUROPÉEN DE NORMALISATION
EUROPÄISCHES KOMITEE FÜR NORMUNG

Management Centre: Avenue Marnix 17, B-1000 Brussels

© 2011 CEN All rights of exploitation in any form and by any means reserved worldwide for CEN national Members.

Ref. No. CWA 15793:2011 D/EF

- CWA 15793 (2008, 2011)
- ISO standard now under development





Definitions in CWA 15793

- **Biosafety (adapted from WHO/CDS/EPR/2006.6)**
 - Containment principles, technologies, and practices that are implemented to prevent the unintentional exposure to biological agents and toxins, or their accidental release
- **Biosecurity (adapted from WHO/CDS/EPR/2006.6)**
 - Protection, control, and accountability for biological agents and toxins within laboratories in order to prevent their loss, theft, misuse, diversion of, unauthorized access, or intentional unauthorized release
- **Biorisk (adapted from ISO/IEC Guide 51:1999)**
 - Combination of the probability of occurrence of harm and the severity of that harm where the source of harm is a biological agent or toxin



Biosafety, Biosecurity...

Biorisk Management

Biosafety

- Engineering Controls (i.e. biosafety cabinets, directional airflow, anterooms)
- Good laboratory work practices (i.e. hand washing, spill clean-up)
- Personal Protective Equipment (PPE)
- Practices and Procedures

Biosecurity

- **Access control**
- **Personnel management**
- **Inventory of biological hazards**
- **Proper decontamination/disposal of waste materials**
- **Proper shipping procedures**

- Doors with locks
- Password/PIN
- Card readers
- Biometric (i.e. fingerprints)
- Cameras
- Information security
- Security guards
- Fences
- Bars on windows
- Magnetic locks
- Magnetic switches on doors
- Alarms

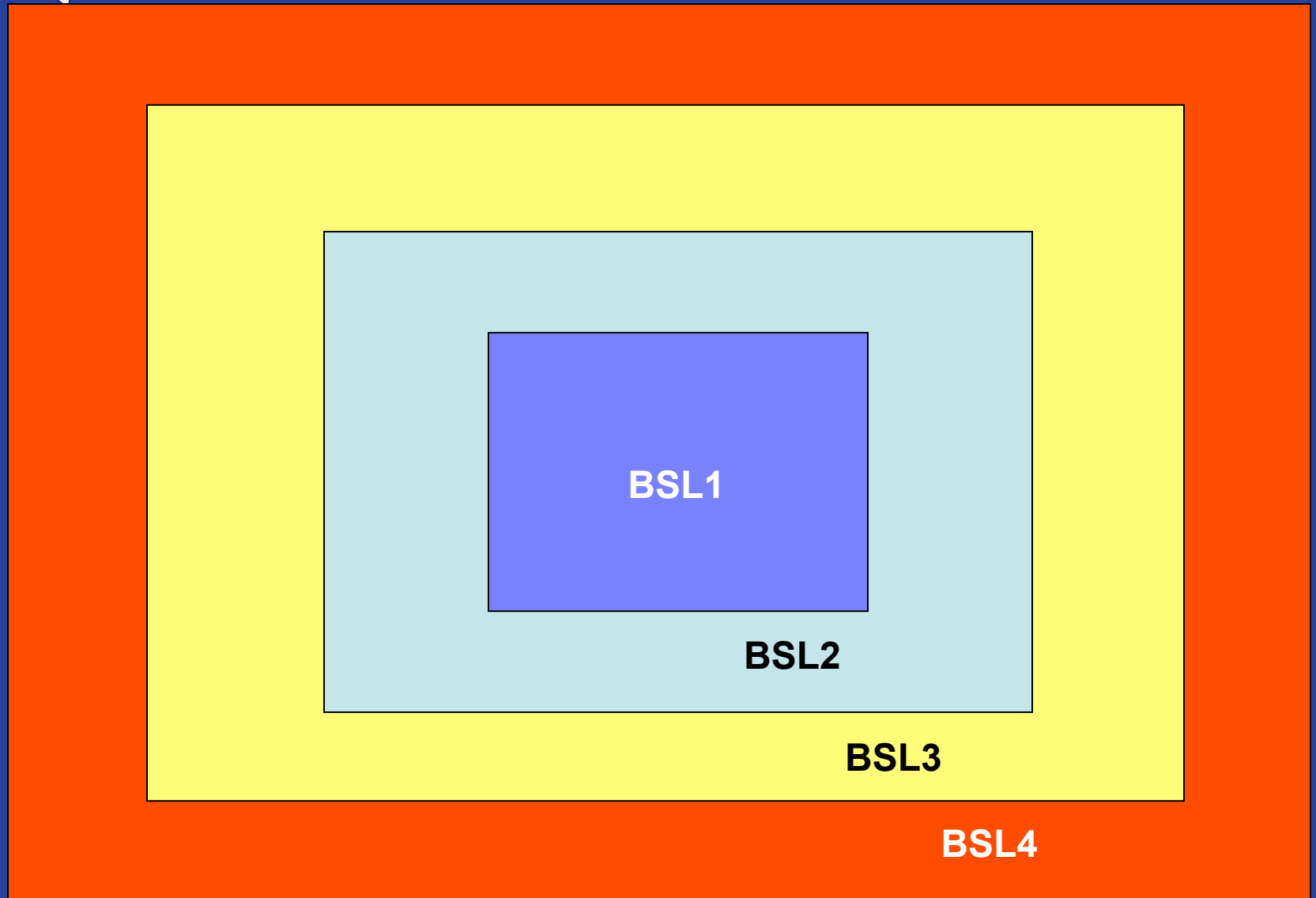


Agent Risk Groups

RG 1	RG 2	RG 3	RG 4
<p>Agents that are not associated with disease in healthy adult humans</p>	<p>Agents that are associated with human disease which is rarely serious and for which preventive or therapeutic interventions are <i>often</i> available</p>	<p>Agents that are associated with serious or lethal human disease for which preventive or therapeutic interventions <i>may be</i> available (high individual risk but low community risk)</p>	<p>Agents that are likely to cause serious or lethal human disease for which preventive or therapeutic interventions are <i>not usually</i> available (high individual risk and high community risk)</p>



Biosafety Levels



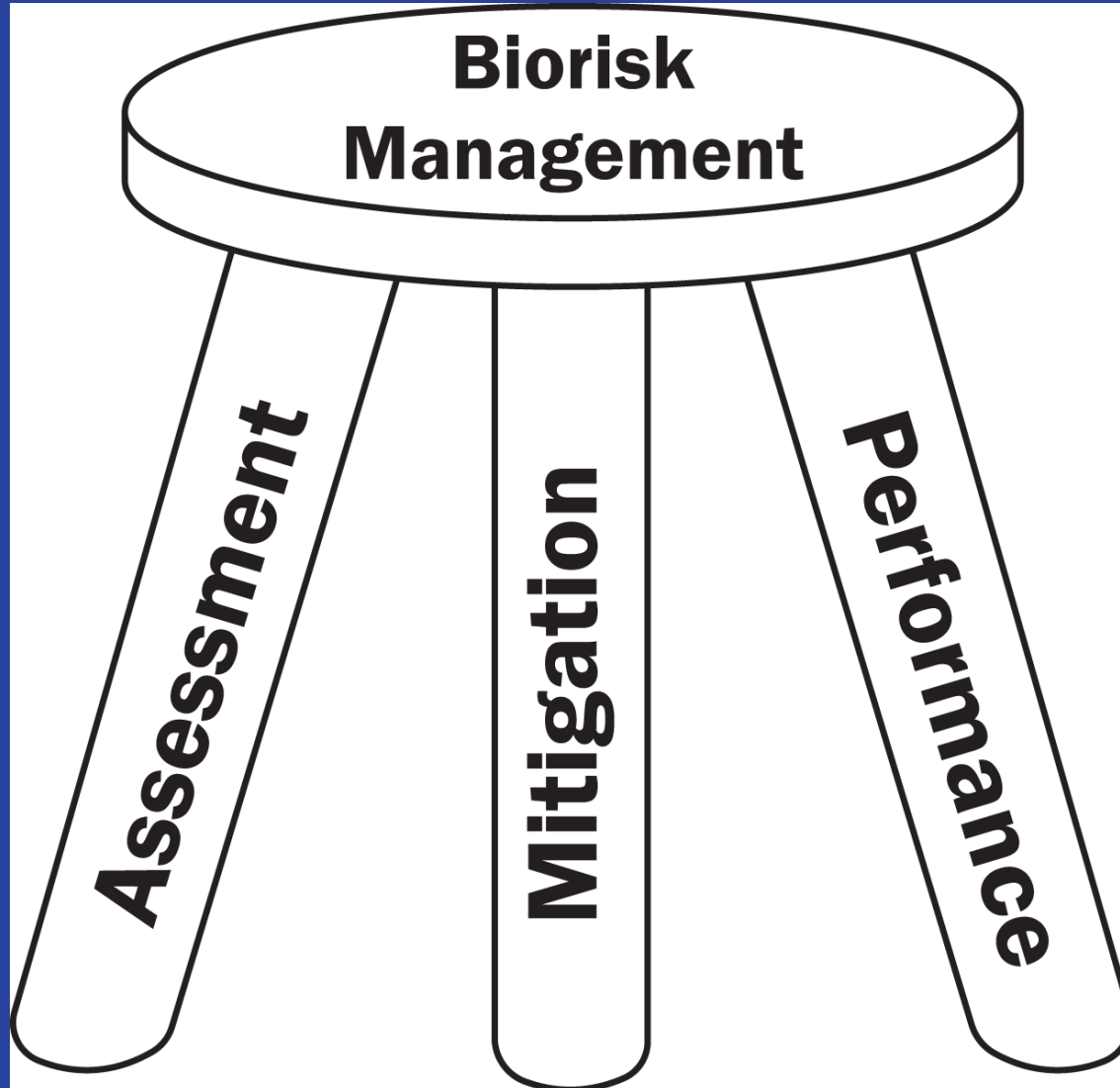


Laboratory Biorisk Management

- **Depth of roles and responsibilities**
- **Intellectually sound, evidence-based decision making**
- **Substantive risk assessments based on unique operations**
- **Risk-based control measures**
- **Constant effectiveness evaluation**
- **Explicitly scalable**



The AMP Model





I. Assessment

**How Likely
Is This
To Happen?**

Occurrence

**What Are
The
Consequences?**

TIME



Are the Risks the Same?



Should the Mitigation Measures Be the Same?



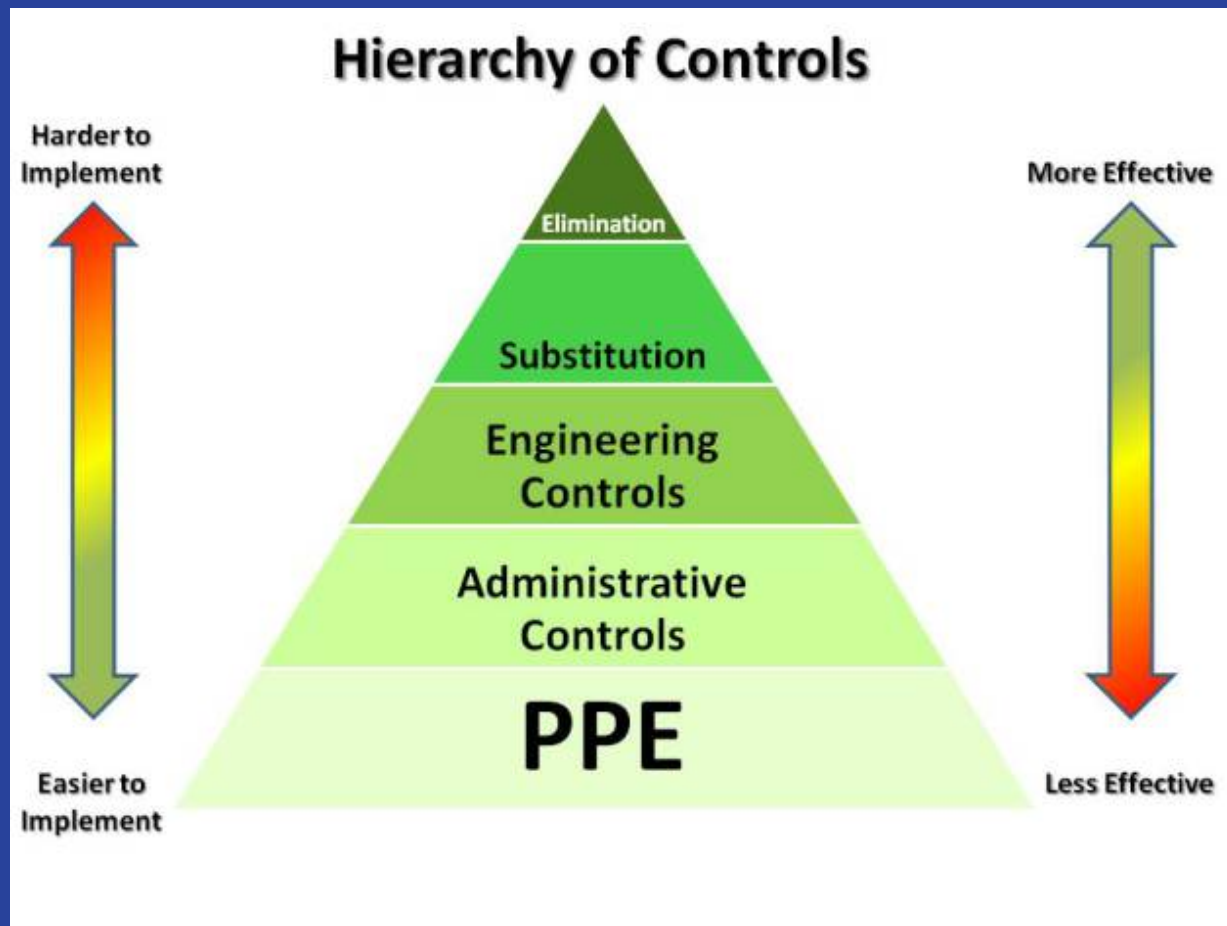
II. Mitigation

- **Mitigation measures should be drawn directly from the risk assessment, and should target the most unacceptable risks**



II. Mitigation

- Mitigation measures should be drawn directly from the risk assessment, and should target the most unacceptable risks

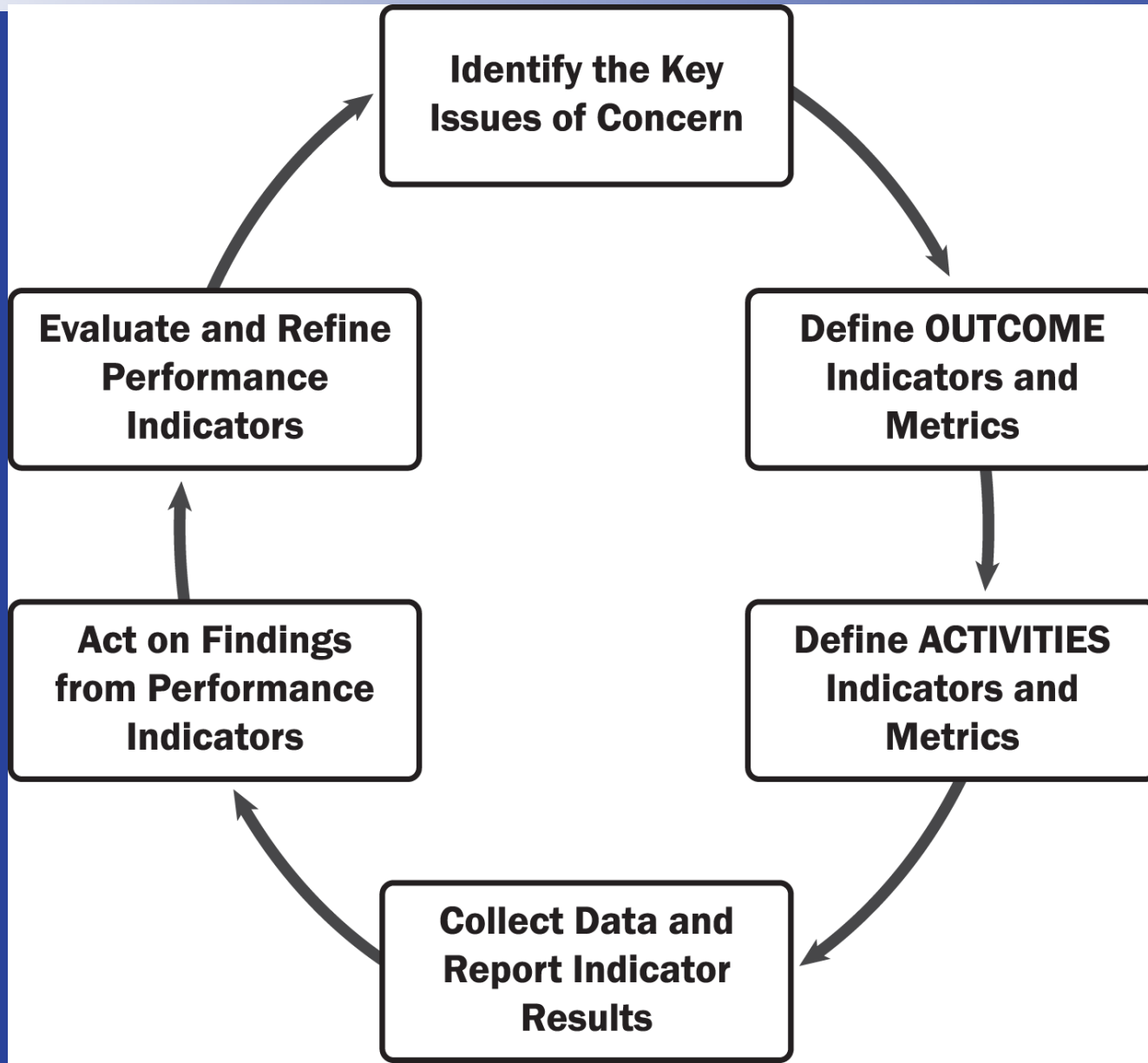




III. Performance



III. Performance





Nebraska's Ebola Patient-Specific PPE Checklists



PPE Donning and Doffing

Ebola Patients

These are standard Nebraska Biocontainment Unit Personal Protective Equipment procedures. These are developed to protect against Category A agents. Therefore, they vary slightly from CDC recommendations.





GBRMA

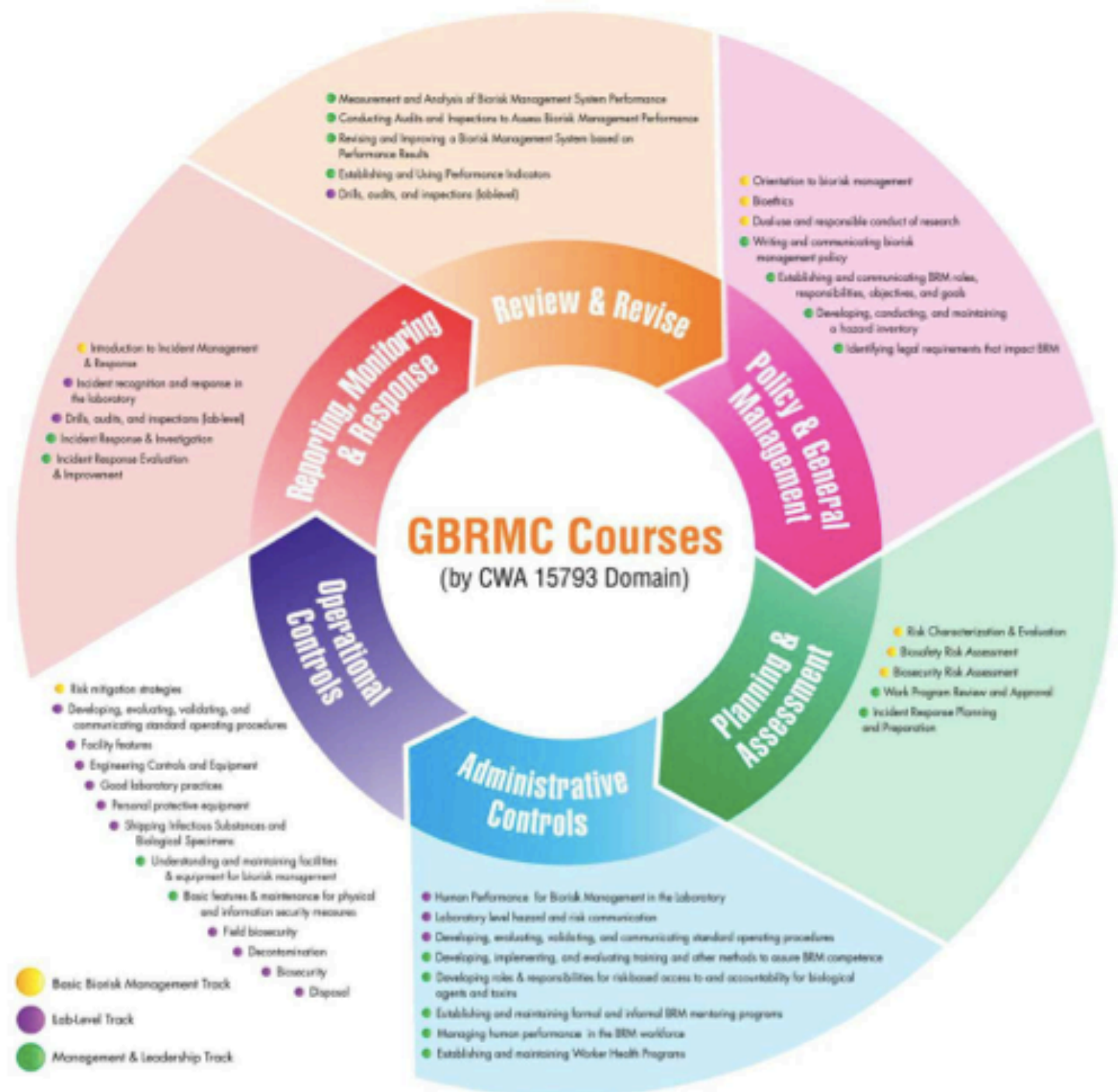


Global Biorisk Management Curriculum (GBRMC)

Catalog of Courses

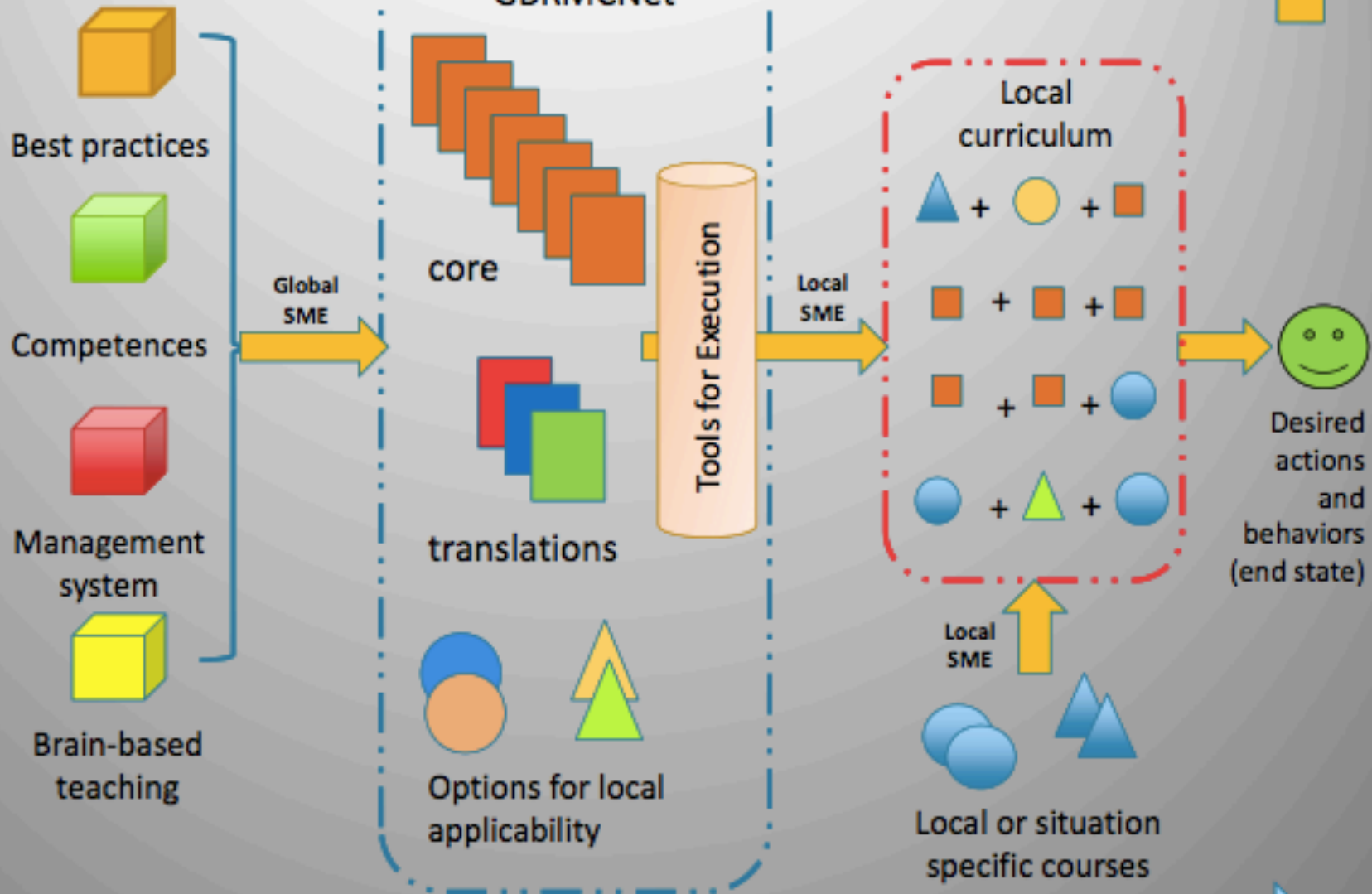


GLOBAL BIORISK MANAGEMENT CURRICULUM





GBRMC



GLOBAL APPLICABILITY

LOCAL APPLICABILITY



Trainers with Access*

- Algeria
- Argentina
- Armenia
- Australia
- Azerbaijan
- Belgium
- Brazil
- Cameroon
- Canada
- Cote D'Ivoire
- DRC
- Egypt
- Ethiopia
- Georgia
- Hong Kong
- India
- Indonesia
- Iran
- Iraq
- Jordan
- Kazakhstan
- Kenya
- Kyrgyzstan
- Malaysia
- Mexico
- Mongolia
- Morocco
- Mozambique
- Nigeria
- Peru
- Philippines
- Russia
- Rwanda
- Saudi Arabia
- Singapore
- South Africa
- Swaziland
- Tajikistan
- Tanzania
- Trinidad & Tobago
- Uganda
- Ukraine
- UK
- USA
- Uzbekistan
- Vietnam
- Yemen
- Zambia
- Zimbabwe

*TDP or Trainers' Orientation (49)



Risk Assessment



Risk Assessment Definitions

Hazard

- *Something* that has potential to do harm

Threat

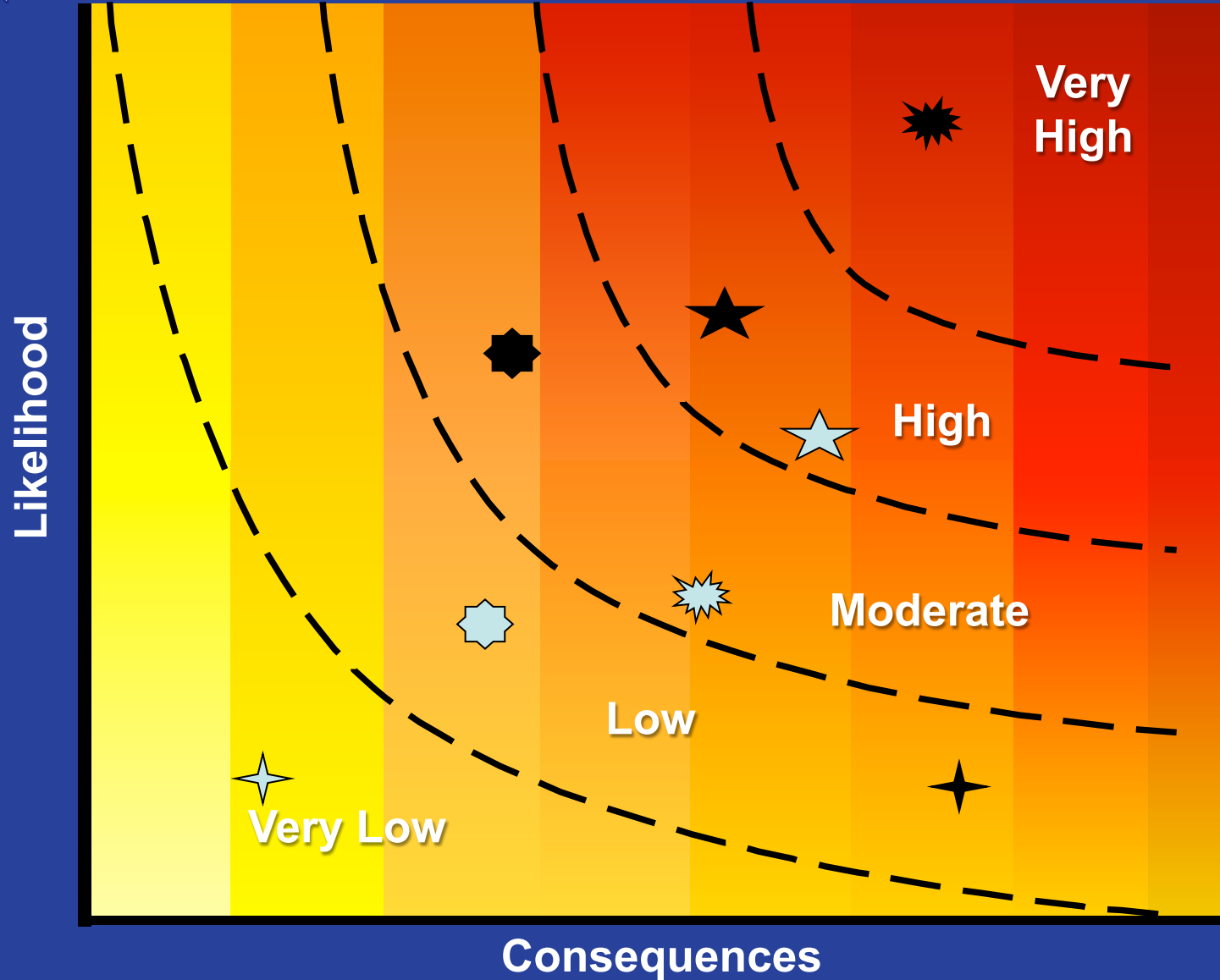
- *Someone* who has potential to do harm using a specific hazard

Risk

- In an event involving a specific hazard and/or threat, the likelihood and consequences of a *particular outcome*



Risk: What Can Go Wrong?





How to Assess Risk...

Many different ways to assess risk.

But it needs to be

- *Structured,*
- *Repeatable, and*
- *Documented.*

And it needs to acknowledge that any activity has many, many risks.

The real value in a risk assessment is in comparing risks against each other, and prioritizing some risks over others.



Biosafety RAM

Safety risks based on routes of exposure

- Inhalation
- Ingestion
- Contact
- Percutaneous

Agent properties

Activity-specific procedures

Activity-specific mitigation measures

BioRAM Features:

The screenshot displays several windows from the BioRAM software. On the left, a window titled 'Risk Assessment' shows a 'Likelihood of Infection' section with sub-sections for 'Transmissibility', 'Routes', and 'Peroral Ingestion'. Below this is a 'Direct Contact' section. On the right, a window titled 'Risk Assessment' shows a list of 'Agent Material Data Safety Sheets' with columns for 'Agent', 'Risk', and 'Mitigation'. In the foreground, a window titled 'Biosafety Risk to Animals in the Community' displays a graph with 'Consequence' on the x-axis (ranging from 0 to 4) and 'Frequency' on the y-axis (ranging from 0 to 20). The graph shows several data points and curves representing different risk scenarios. A legend on the right side of the graph identifies the data series: 'Inhalation-Respirational', 'Ingestion-Respirational', 'Contact-Respirational', 'Inhalation-Respirational', 'Ingestion-Respirational', and 'Inhalation-Respirational Risk'.

Risks based on routes of exposure.

Ranks and list procedures in the order they contribute to overall risk.

Agent Material Data Safety Sheet



Biosafety RAM Structure

Factors that may increase the likelihood of an exposure and an infection, and the consequences of an infection



Properties of Agent and Laboratory Procedures

Implemented Biosafety Measures

Factors that reduce the likelihood of exposure or the consequences of infection

File Settings

Preliminary Information **Enter Data** View Results Model Structure

Select a module

Biosafety

Answer module's question set

Saved response sets



Create new

Delete selected

Edit Responses

Inhalation

Is this agent known to cause infection via inhalation in humans (to cause infection via droplets or droplet nuclei that have entered the upper or lower respiratory tract) in a laboratory setting?

- 4 = Preferred Route
- 2 = A possible route
- 1 = Unknown
- 0 = Not a route

Is the infectious dose (ID50) of this agent for this route less than 1000 or unknown in humans?

- 4 = Yes
- 2 = No
- 0 = If this is not an infectious route

Percutaneous

Is this agent known to cause infection via percutaneous exposure in humans (through compromised skin or direct injection into the blood stream) in

- 4 = Preferred Route
- 2 = A possible route
- 1 = Unknown
- 0 = Not a route

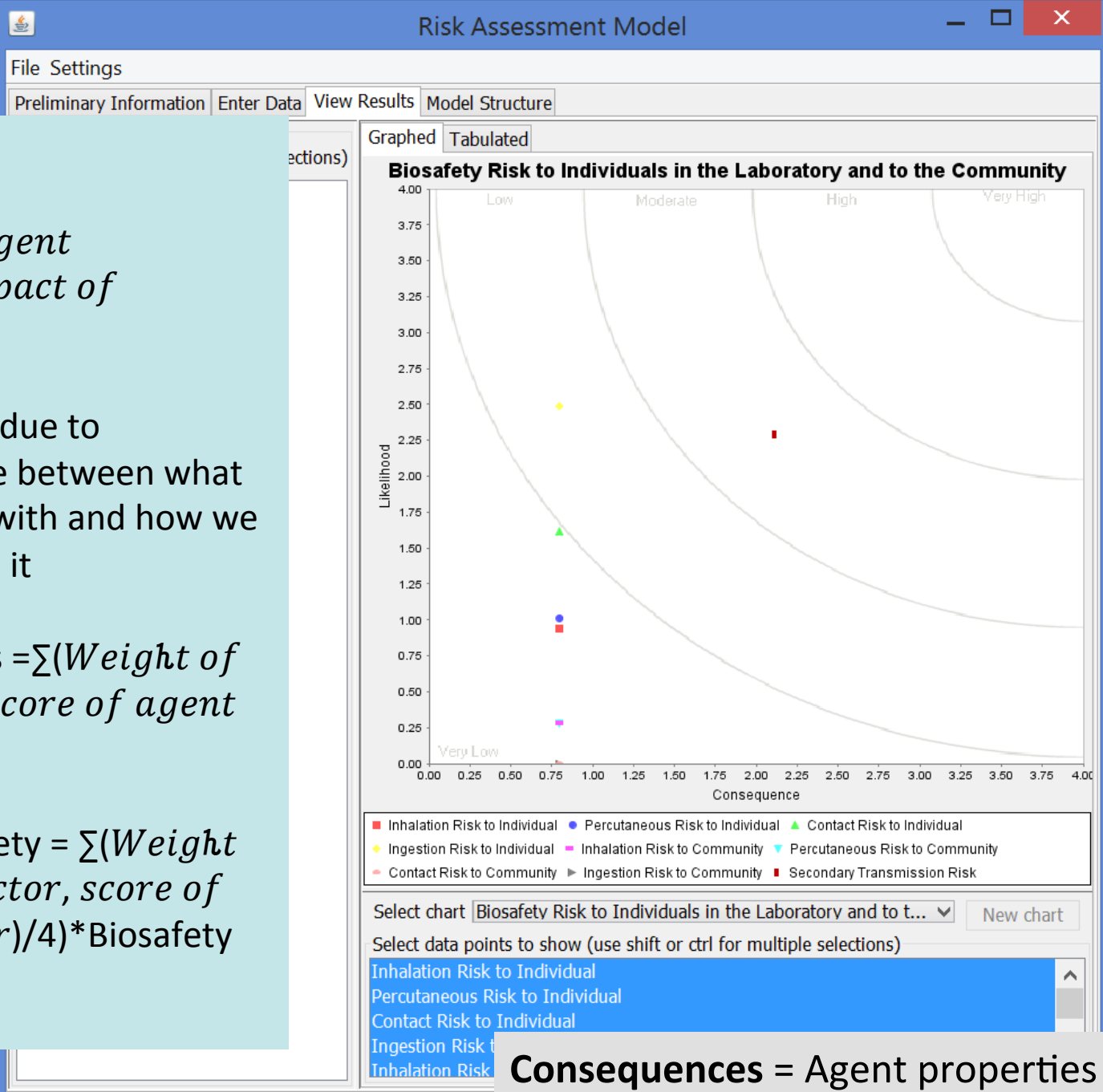
Response

Enter

Response set name

Answers captured as numerical values ranging from zero to four

Questions organized by factors that influence likelihood of an exposure, likelihood of an infection, implementation of mitigation measures, and consequences of an infection to a human and/or animal host



LIKELIHOOD:

Likelihood = $\sqrt{Agent\ Properties * Impact\ of\ Biosafety}$

GEOMEAN used due to interdependence between what we are working with and how we are safeguarding it

Agent Properties = $\sum(Weight\ of\ agent\ factor, score\ of\ agent\ factor)$

Impact of biosafety = $\sum(Weight\ of\ biosafety\ factor, score\ of\ biosafety\ factor)/4 * Biosafety\ Weight$

Consequences = Agent properties * Consequence mitigation measures

- 1.215026: Likelihood Ingestion Individual
- 1.384793: Likelihood Inhalation Individual
- 1.020763: Likelihood Percutaneous Individual
- 1.461339: Likelihood Contact Individual
- 0.350138: Likelihood Ingestion Community
- 2.456538: Likelihood Inhalation Community
- 1.275875: Likelihood Percutaneous Community
- 1.431025: Likelihood Contact Community
- 0.388443: Likelihood Ingestion Animal
- 1.553651: Likelihood Inhalation Animal
- 2.083496: Likelihood Percutaneous Animal
- 0.936826: Likelihood Contact Animal
- 0.349362: Consequence of Disease to Humans
- 1.293775: Secondary Consequence of Disease to Humans
- 0.85176: Consequence of Disease to Animals
- 1.24215: Secondary Consequence of Disease to Animals
- 0.36683: Consequence of Disease to the Community
- 1.782753: Likelihood of Secondary Transmission
- 1.608731: Likelihood of Secondary Transmission

Cumulative Wei...	Relative Weight	Question
0.8		Is this agent known to cause infection via inhalation in humans (t
0.246		Are aerosolization experiments being conducted as part of this pr
0.2214		What is the potential for aerosols to be generated as a byproduct
0.2		Is the infectious dose (ID50) of this agent for this route less than
0.162		Is respiratory protection used in this procedure? (surgical masks a
0.1476		What is the potential and extent of a splash or spill in this proced
0.135		Does this laboratory have procedures in place for agent handling
0.102		Are Biosafety cabinets used in this procedure?
0.102		Is all the equipment used in this procedure with a potential to gen
0.102		Are other forms of Primary Containment used in this procedure?
0.0902		What is the implemented process for the decontamination of equi
0.083804		What type of material will be used in this procedure? (If the proced
0.07425		Are animals housed in a manner that is isolated or sealed to prev
0.07425		Are animals handled in isolation to prevent aerosol escape (e.g. in
0.07425		Are animals transported in a manner that prevents aerosol escape
0.07425		Does the laboratory have animal handling procedures in place to
0.045		Are animals in use in this procedure?
0.045		What is the purpose of these animals?
0.030996		What is the volume of material existing at one time in the
0.03		What species of animal in use in the laboratory
0.03		Do animals have the potential to shed infectious particles?
0.03		How are the laboratory animals used in this procedur
0.0165		Does the institution have defined roles and responsibilities for bio
0.00594		Has the institution made a commitment to safety?
0.00528		Does the institution periodically review the biosafety program?
0.00336		Are there procedures in place for preventative equipment mainter
0.00264		Does the institution have comprehensive biosafety documentatio
0.00264		Does the institution conduct biosafety drills or exercises?
0.00264		Are there standard operating procedures in place for unexpected
0.00204		Does this laboratory implement standard good laboratory practice
0.00192		Is there a formal personal protective equipment (PPE) program in
0.00108		Is there a shipping and receiving program in place at this laborat
0.00096		Are all biological agents in this laboratory inventoried?





Biosecurity RAM

Security risks based on the motives, means, and opportunities of the threats

- Insider
- Outsider

Agent properties

Activity-specific procedures

Activity-specific mitigation measures

BioRAM Features:

The screenshot displays several windows from the BioRAM software. The 'Risk Analysis' window shows a list of agents with columns for 'Agent Name', 'Risk Level', and 'Mitigation Measures'. The 'Risk Analysis' window also shows a table of results. The 'Risk Analysis' window also shows a table of results. The 'Risk Analysis' window also shows a table of results.

Risks based on routes of exposure.

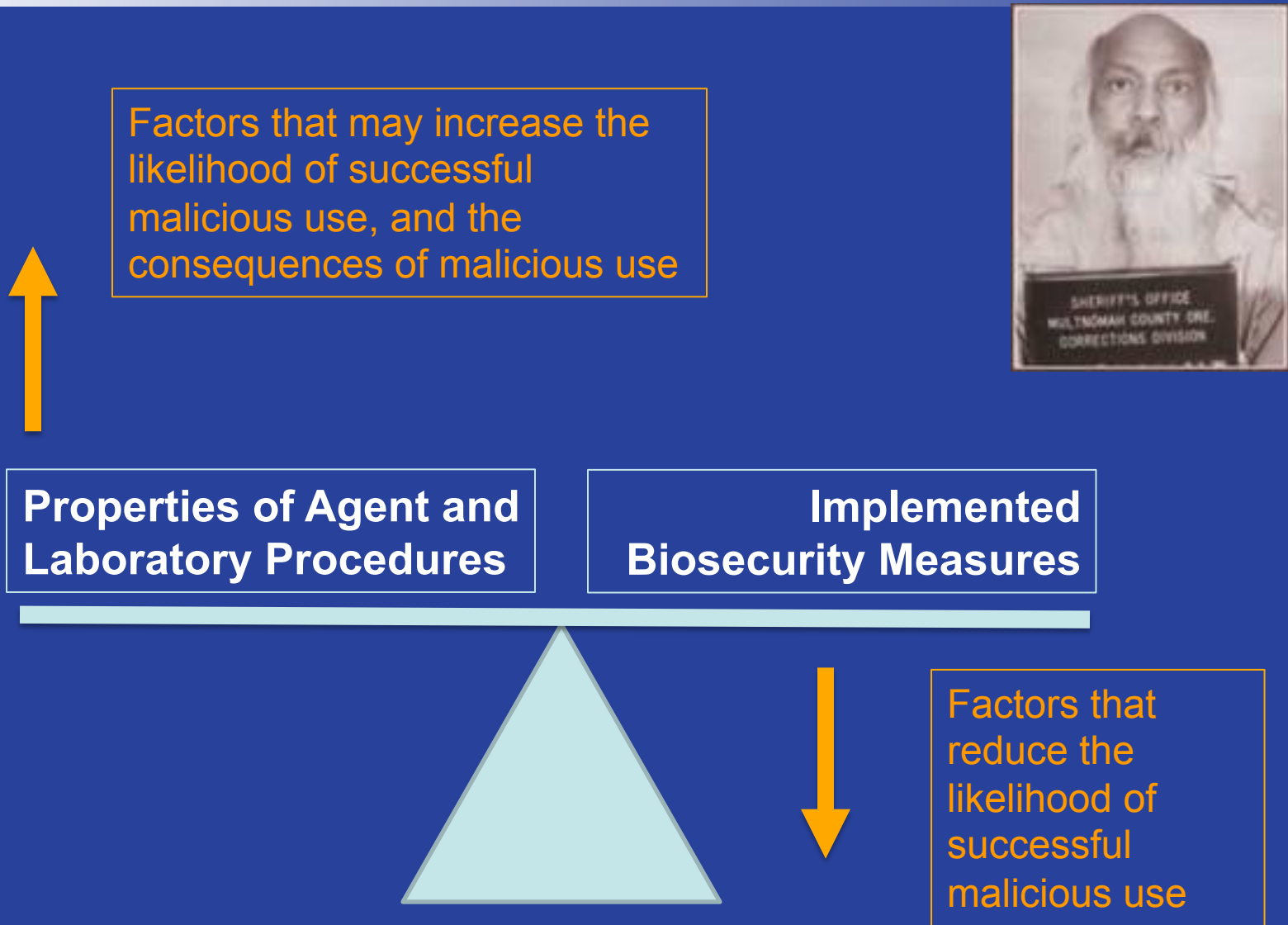
Ranks and list procedures in the order they contribute to overall risk.

Agent Material Data Safety Sheet

Containment	Isolation	Restricted Access	Limited Access	No Access
1	3.5	2.5	1.5	0.5
2	2.5	1.5	0.5	0.2
3	1.5	0.5	0.2	0.1
4	0.5	0.2	0.1	0.05



Biosecurity RAM Structure



File Settings

Preliminary Information Enter Data View Results Model Structure

Select a module

Facility

Agent

Answer module's question set

Saved response sets Abrin

Create new

Delete selected

Edit Responses

Likelihood agent can be used as a weapon

Agent Potential for Biocrime/Bioweapon

What is this agent's stability outside of a host?

4

- 1 = Agent not stable outside the host
- 2 = Agent stable on interior surfaces for days to weeks
- 3 = Agent stable in the exterior environment for days to weeks
- 4 = Agent stable in the environment for months

What is general population's knowledge or awareness of this agent as related to biological weapons or bio-crime?

2

- 0 = No history of this agent in biowarfare or bioterrorism and no evidence of terrorist interest in this agent
- 2 = Agent has no history of use but there is evidence of terrorist interest
- 4 = Agent has a history of use in bioterrorism or biowarfare

Dissemination

Can host to host transmission be used as a dissemination pathway?

0

- 4 = Yes, host to host transmission is possible
- 0 = No, host to host transmission is not possible

Response

Enter

Answers captured as numerical values ranging from zero to four

Questions organized by factors that influence the likelihood of successful misuse based on the agent, and consequences of misuse based upon the agent

File Settings

Preliminary Information Enter Data View Results Model Structure

Select a module

- Facility
- Agent

Answer module's question set

Saved response sets Create new Delete selected

Edit Responses

Agent Potential

Likelihood of theft from facility

Potential of Facility to be Targeted

Does this agent exist in nature?

- 4 = Agent does not exist in nature
- 3 = Agent has very limited natural sources
- 2 = Agent has limited natural sources
- 1 = Agent exists in the environment in the country
- 0 = Agent exists in the environment with a global distribution

Can this agent be isolated from the environment?

- 4 = Isolation from nature is not feasible
- 3 = Isolation from nature requires advanced technical skills
- 1 = Experienced technician required for isolation
- 0 = Isolation of viable, virulent agent from nature is trivial

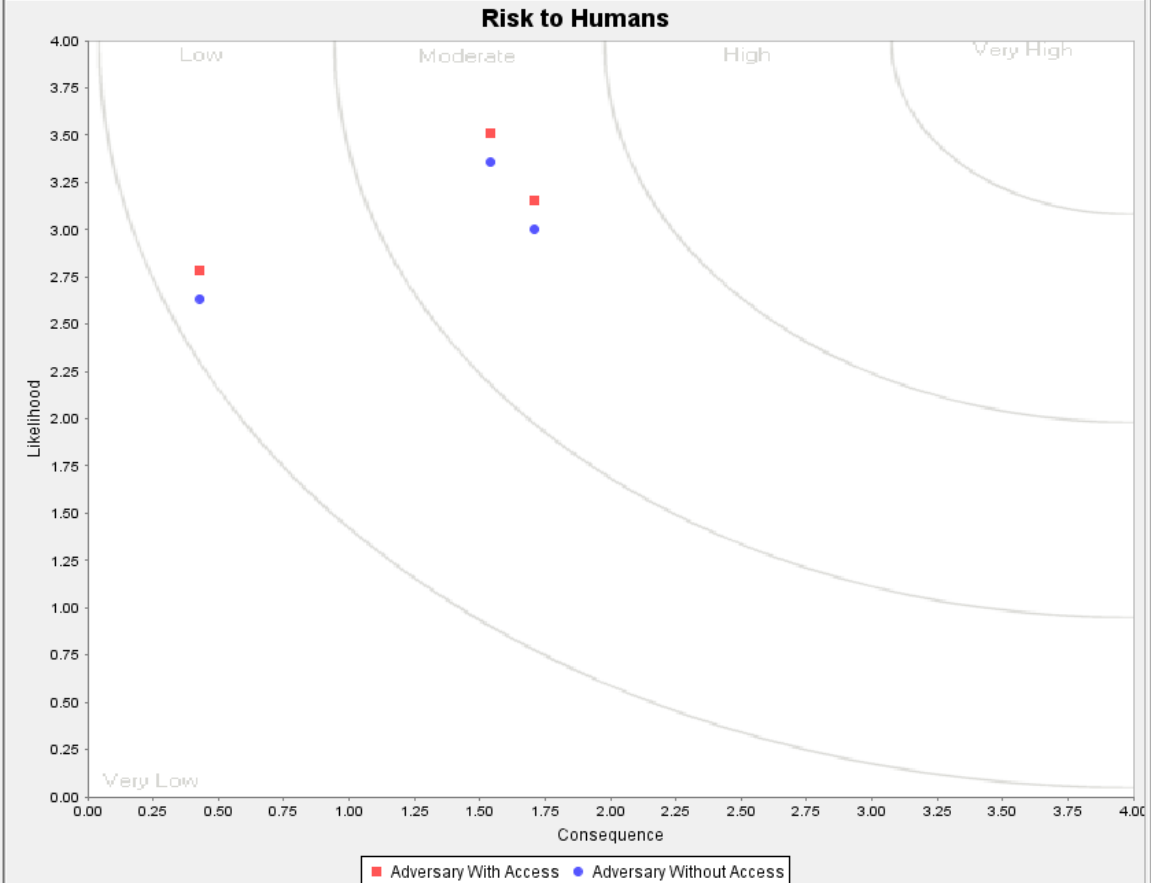
What is the level of availability of this agent in other laboratories?

- 4 = Agent not in other labs in country and is only found in ver

Response Enter

Answers captured as numerical values ranging from zero to four

Questions organized by factors that influence the capabilities and intent of the adversary and the security profile of the facility (Physical, Personnel, Inventory, Transport, Cyber, Management)



Select chart Risk to Humans

New chart

Select data points to show (use shift or ctrl for multiple selections)

Adversary With Access

Adversary Without Access

LIKELIHOOD:

Likelihood = $\sqrt{(\text{Agent Properties} * \text{Impact of Biosecurity})}$

GEOMEAN used due to interdependence between what we are working with and how we are securing it

Agent Properties
= $\sum(\text{Weight of agent factor}, \text{score of agent factor})$

Impact of biosafety = $\sum(\text{Weight of biosecurity factor}, \text{score of biosecurity factor}) / 4 * \text{Biosecurity Weight}$

Consequences = Agent properties * Consequence mitigation measures

Before mitigation

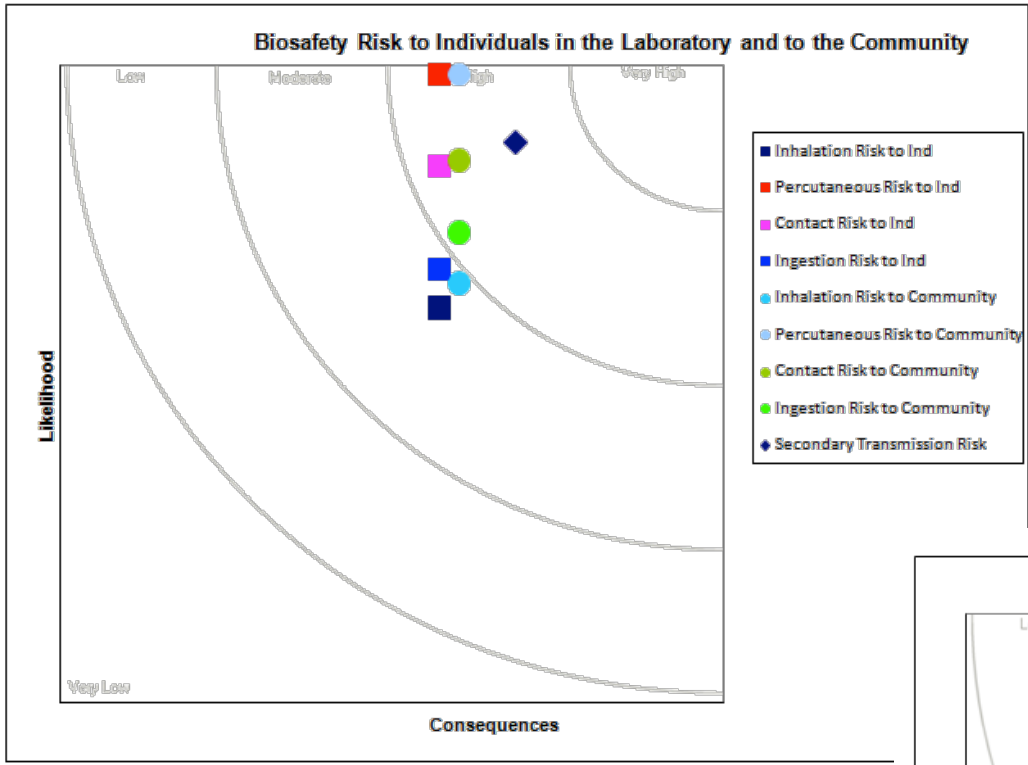


Figure 1: Risks posed by Nipha Virus prior to any implementation of Mitigation Measures

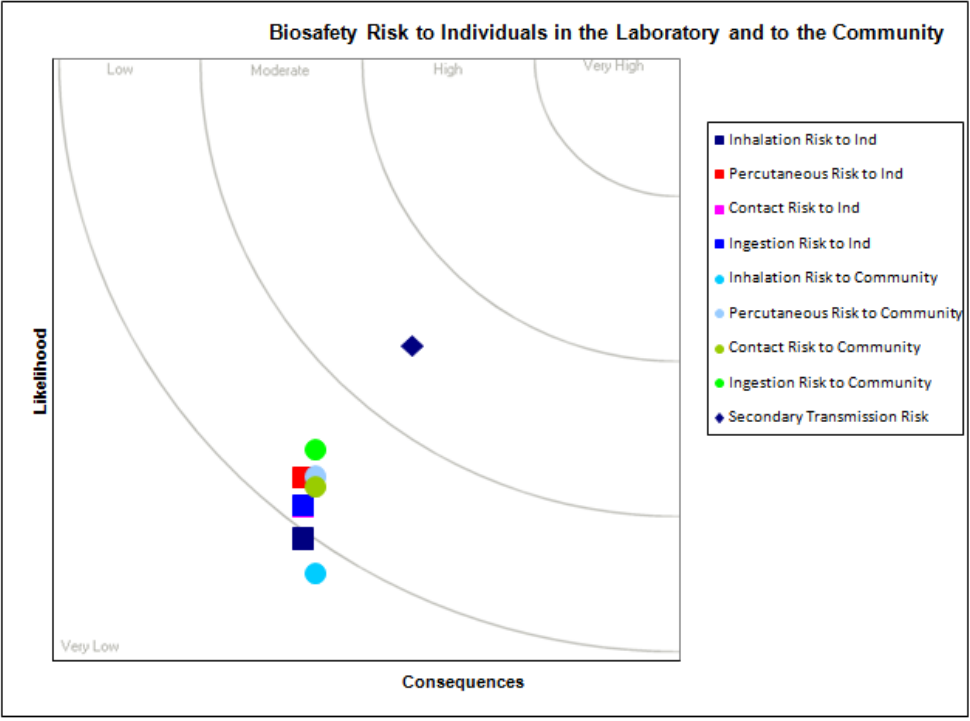


Figure 2 Risks posed by Nipah virus post implementation of procedural, engineering, and ppe control measures

After mitigation



Question	Response Suggestions	Normal Operation Score	Spill (and original SOP)	Cleanup with updated SOP
Likelihood of Exposure				
Potential of Exposure from Laboratory Processes				
Type of Material				
What type of material will be used in this procedure? (If the procedure will have both purified material and diagnostic samples, select the purified material option)	4 = Purified biological materials 2 = Diagnostic samples (e.g. blood, urine, tissue, saliva, etc) 1 = Environmental samples (e.g. soil, water, etc)	4.0	4	4
What is the greatest volume of material existing at one time in the procedure?	4 = Over 10 liters 2 = Up to 10 liters 1 = Milliliter volume	4.0	4	4
Inhalation Exposure				
What is the potential for aerosols to be generated as a byproduct of this procedure (e.g. pipetting, sonication, etc.)?	4 = A notable potential for the generation of aerosols may be produced 1 = A limited quantity of aerosols may be produced 0 = No procedures in use which may generate an aerosol	2.0	4	2
Are aerosolization experiments being conducted as part of this procedure?	4 = Large scale aerosolization experiments are being performed 3 = Small scale aerosolization experiments are being performed 0 = No aerosol experiments are being performed	2.0	4	4
Percutaneous Exposure				
What is the amount of sharps used in this procedure?	4 = A large volume of sharps in use (e.g. scalpels or needles in use at least daily in this procedure) 3 = A small volume of sharps in use (e.g. scalpels or needles rarely used for this procedure) 0 = There are no sharps in use	1.0	1	1
What is the amount of breakable material or items with sharp edges in this laboratory?	4 = A large amount of breakable material (e.g. glassware common in laboratory) 3 = A small amount of breakable material 0 = There is no breakable material in the laboratory	1.0	1	1
Decontamination				
What is the implemented process for the decontamination of equipment prior to maintenance?	4 = There is no decontamination of equipment prior to maintenance or repair 3 = Decontamination of equipment prior to maintenance or repair is performed, but not validated 0 = No equipment is maintained or repaired without decontamination, and the process is documented and validated	2.0	2	2



BioRAM: Flu Vaccine Production (Human Only)

Question	Response Suggestions	Normal Operation Score	Spill (and original SOP)	Cleanup with updated SOP
Likelihood of Infection				
Transmissibility				
Humans				
Inhalation				
Is this agent known to cause infection via inhalation in humans (to cause infection via droplets or droplet nuclei that have entered the upper or lower respiratory tract) in a laboratory setting?	4 = Preferred Route 2 = A possible route 1 = Unknown 0 = Not a route	4.0	4	4
Is the infectious dose (ID50) of this agent for this route less than 1000 or unknown in humans?	4 = Yes 2 = No 0 = If this is not an infectious route	4.0	4	4
Percutaneous				
Is this agent known to cause infection via percutaneous exposure in humans (to cause infection through compromised skin or direct injection into the blood stream) in a laboratory setting?	4 = Preferred Route 2 = A possible route 1 = Unknown 0 = Not a route	0.0	0	0
Is the infectious dose (ID50) of this agent for this route less than 1000 or unknown in humans?	4 = Yes 2 = No 0 = If this is not an infectious route	0.0	0	0
Direct Contact				
Is this agent known to cause infection via direct contact in humans (to cause infection through the mucosal membranes) in a laboratory setting?	4 = Preferred Route 2 = A possible route 1 = Unknown 0 = Not a route	4.0	4	4
Is the infectious dose (ID50) of this agent for this route less than 1000 or unknown in humans?	4 = Yes 2 = No 0 = If this is not an infectious route	4.0	4	4
Ingestion				
Is this agent known to cause infection via ingestion in humans (to cause infection via contact with the gastrointestinal tract) in a laboratory setting?	4 = Preferred Route 2 = A possible route 1 = Unknown 0 = Not a route	4.0	4	4
Is the infectious dose (ID50) of this agent for this route less than 1000 or unknown in humans?	4 = Yes 2 = No 0 = If this is not an infectious route	4.0	4	4

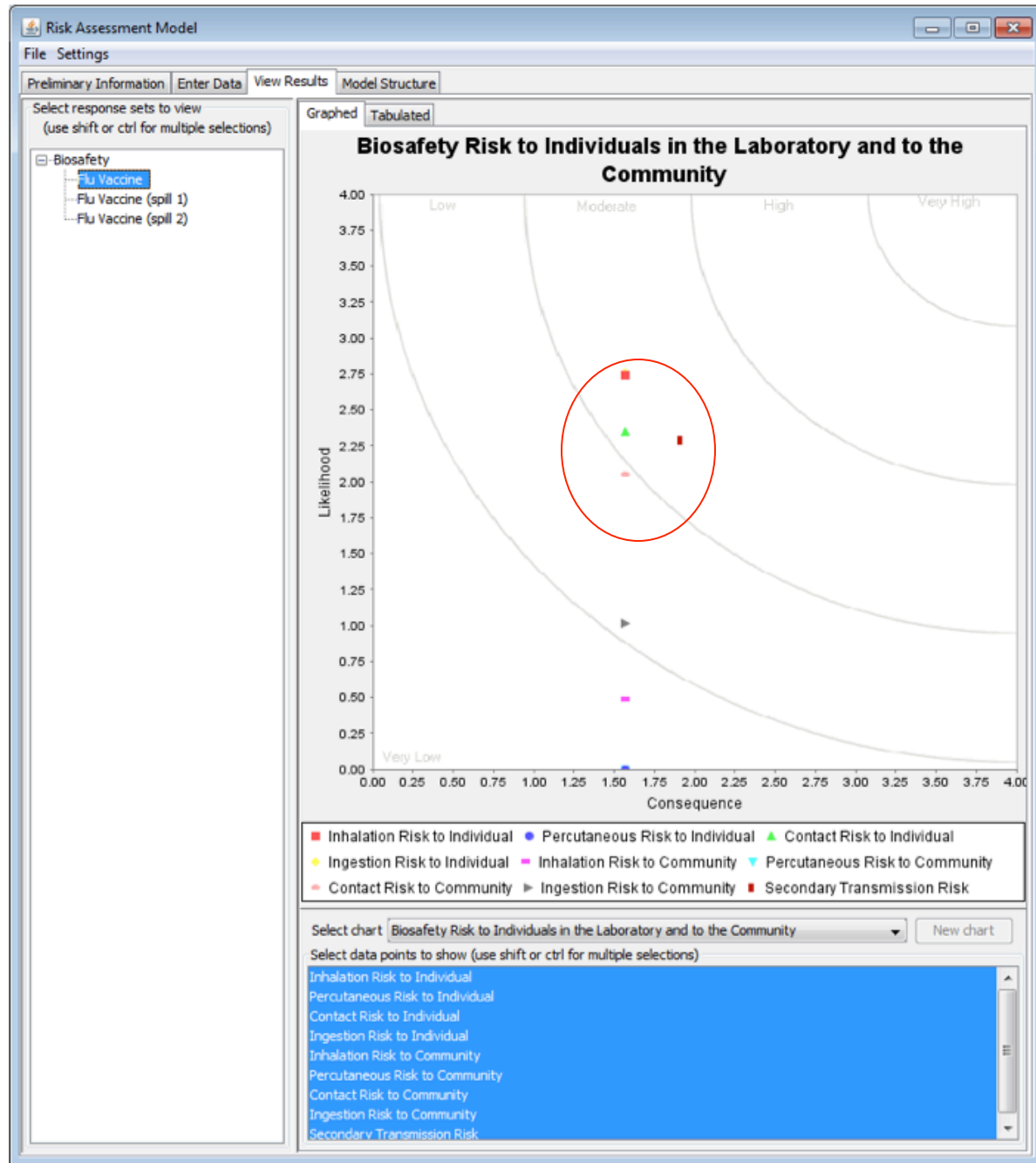


Question	Response Suggestions	Normal Operation Score	Spill (and original SOP)	Cleanup with updated SOP
Main Category: Mitigation Measures				
Standard Procedures				
Are all biological agents in this laboratory inventoried?	0 = There is no inventory system at this laboratory 1 = This laboratory has a limited inventory system 4 = This laboratory has a complete and well-maintained inventory system	3.0	3	3
Is there a shipping and receiving program in place at this laboratory?	0 = There is no shipping and receiving program at this laboratory 1 = This laboratory has limited procedures in place for shipping and receiving 2 = This laboratory has some procedures in place for shipping and receiving, but lacks oversight in implementation 4 = This laboratory has an active shipping and receiving program, and well-defined procedures and plans in place	4.0	4	4
Are there procedures in place for preventative equipment maintenance to reduce/eliminate accidents or equipment failure, which meet defined best practices? These would include equipment calibration, validation, certification, etc.	0 = There is no equipment maintenance program at this laboratory 1 = This laboratory has limited procedures in place for equipment maintenance, but maintenance is generally reactive rather than preventative 2 = This laboratory has some procedures in place for maintenance, but lacks oversight in implementation 4 = This laboratory has an active preventative equipment maintenance program, and well-defined procedures and plans in place	2.0	2	2
Are there standard operating procedures in place for unexpected or catastrophic incidents, including the release of or exposure to an infectious agent (e.g. Incident response plans)?	0 = There is no incident response program at this laboratory 1 = This laboratory has limited procedures in place for incident response, but maintenance is generally reactive rather than preventative 2 = This laboratory has some procedures in place for incident response, but lacks oversight in implementation 4 = This laboratory has an active incident response program, and well-defined procedures and plans in place	2.0	2	2
Is there a formal personal protective equipment (PPE) program in place?	0 = There is no PPE program at this laboratory 1 = This laboratory has a limited PPE program in place 2 = This laboratory has some procedures in place for PPE, but lacks oversight in	1.0	1	3

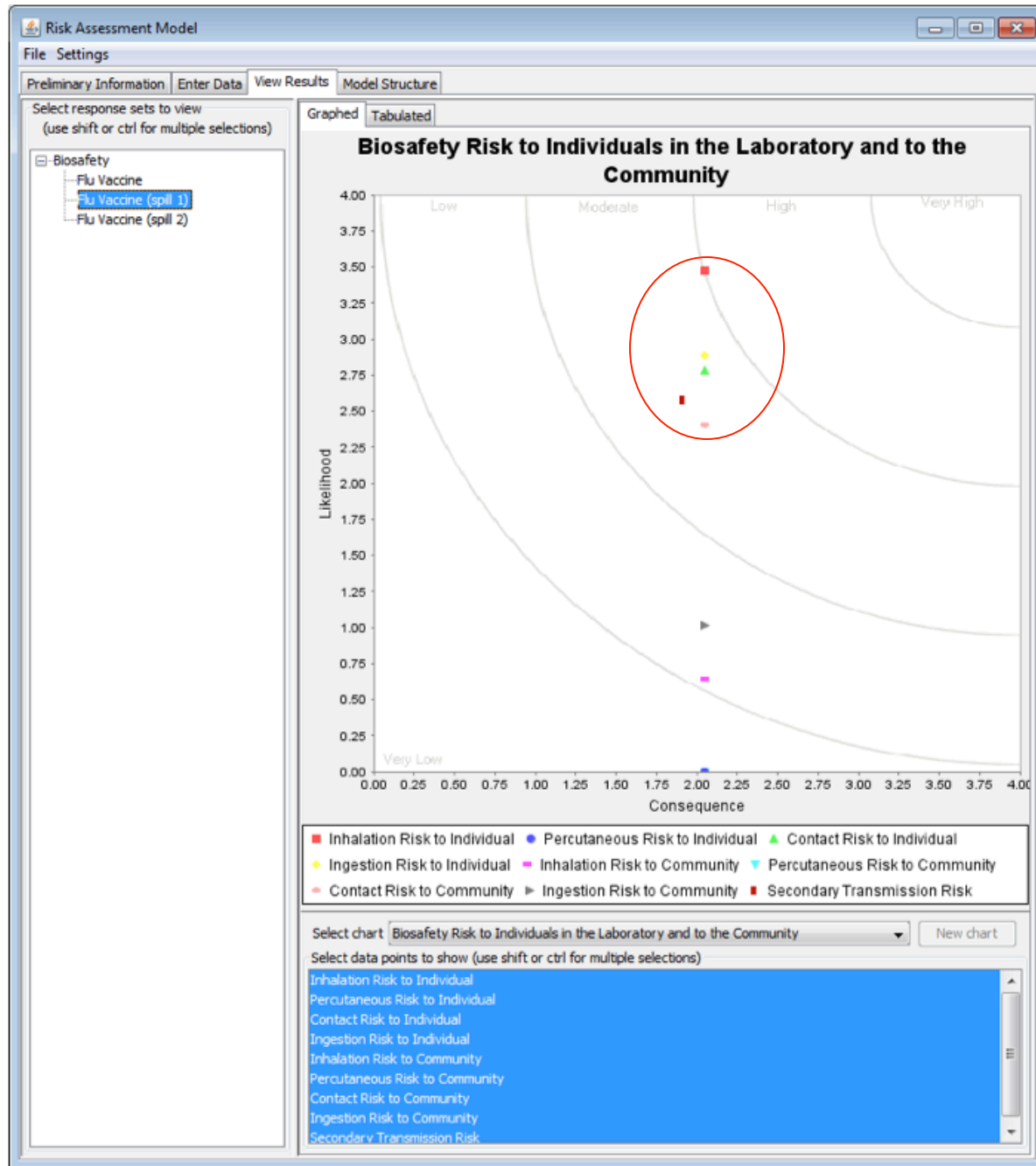


Question	Response Suggestions	Normal Operation Score	Spill (and original SOP)	Cleanup with updated SOP
Main Category: Consequence				
Consequence of Disease to Humans				
Agent Characteristics				
Does this agent or one of its by-products cause a carcinogenic or mutagenic reaction in a human host?	4 = Yes 2 = Unknown 0 = No	0.0	0	0
Does this agent have toxin or enzyme production which has a negative impact in a healthy human host?	4 = Yes 2 = Unknown 0 = No	0.0	4	4
Does this agent suppress a human host's immune system? (E.g. cause dramatic suppression which renders the host unable to respond to other infections)	4 = Yes 2 = Unknown 0 = No	1.0	4	4
Does this agent have the ability to alter once in a host or in the natural environment to become infectious through new route or new hosts, or to cause increased consequences?	4 = Yes 2 = Unknown 0 = No	4.0	4	4
Morbidity				
What is the duration of illness (the average length of time of clinical signs of infection) in a normally healthy human host?	4 = long duration (months or more) 3 = moderate duration (week(s)) 1 = short duration (days) 0 = No signs of infection	3.0	3	3
What is the severity of illness (the average severity of illness, ranging from no signs of illness to hospitalized in critical condition) in a normal health human host?	4 = Extreme sign of disease (mechanical assistance required to sustain life or death imminent) 3 = High sign of disease (not able to function (hospitalized)) 2 = Moderate sign of disease (able to function in a limited manner (bed rest)) 1 = Low sign of disease (able to function but showing symptoms) 0 = No sign of disease	2.0	2	2
What is the duration of infection (the length of time the host is infected with the organism) in a normal healthy human host?	4 = Infection present for life of host 3 = Infection present post clinical signs for months 2 = Infection present post clinical signs for weeks 1 = Infection present if clinical signs 0 = No sign of disease	2.0	2	2
Does this disease cause any long-term conditions (sequelae) in a normal healthy human host?	4 = High long-term impact which renders the host unable to function normally 2 = Moderate long-term impact which	0.0	0	0

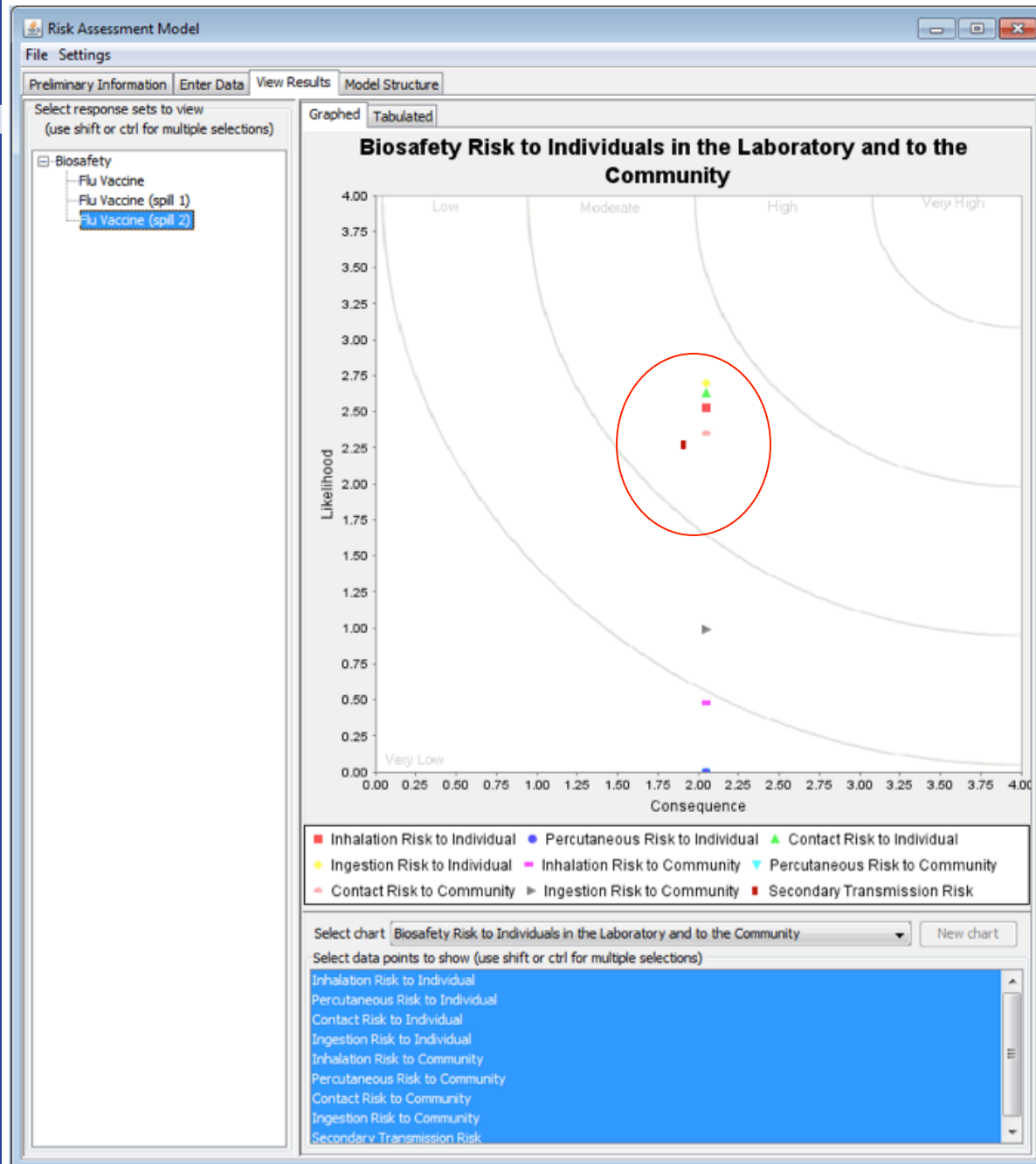
Normal Operation



Spill (and original Clean up procedure)



Spill clean-up with new procedure

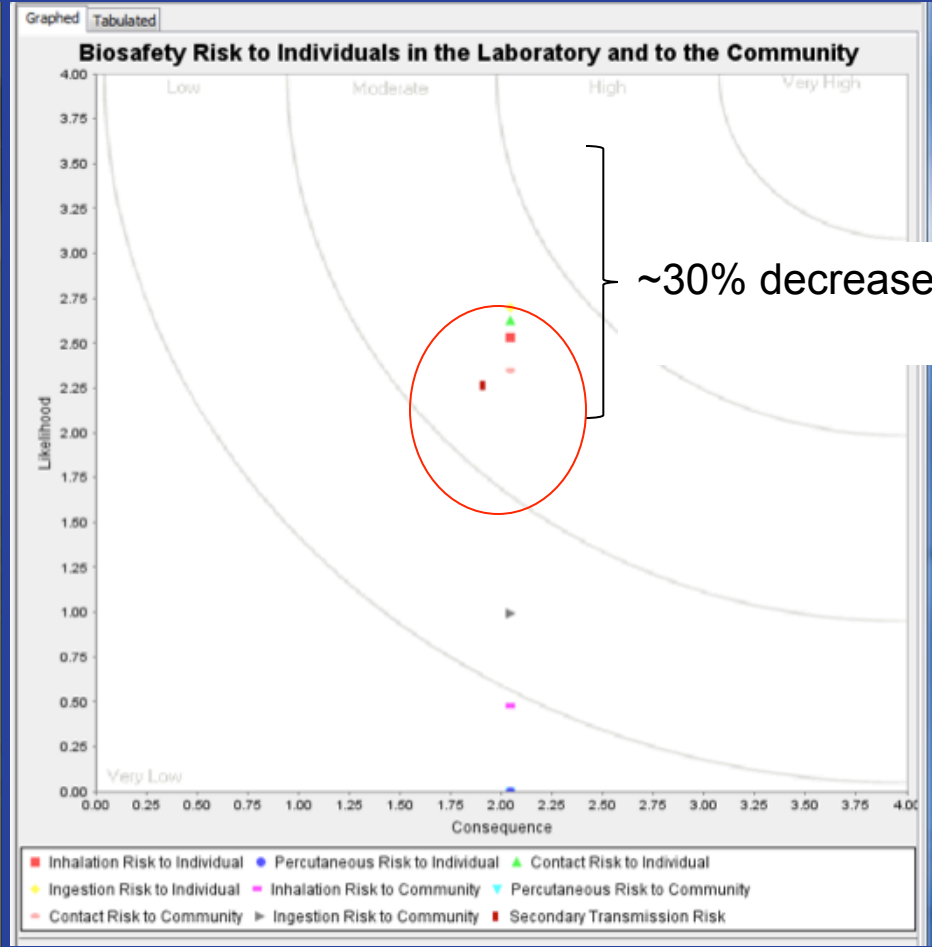
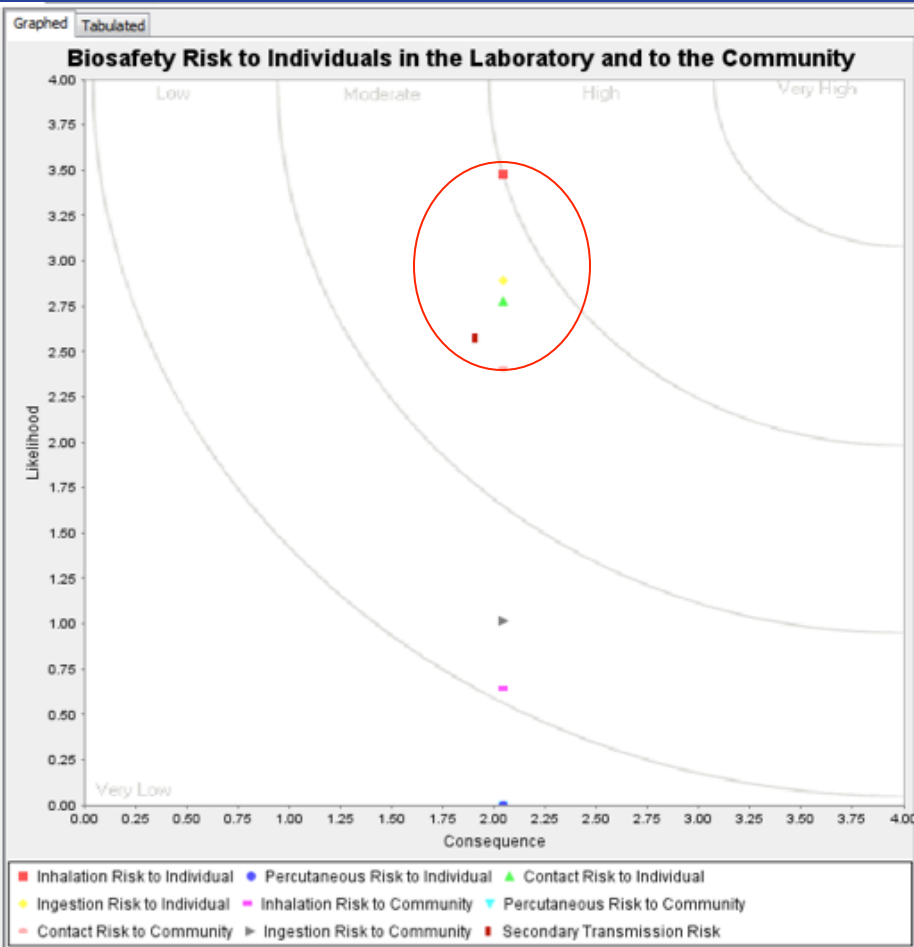




Risk Comparison

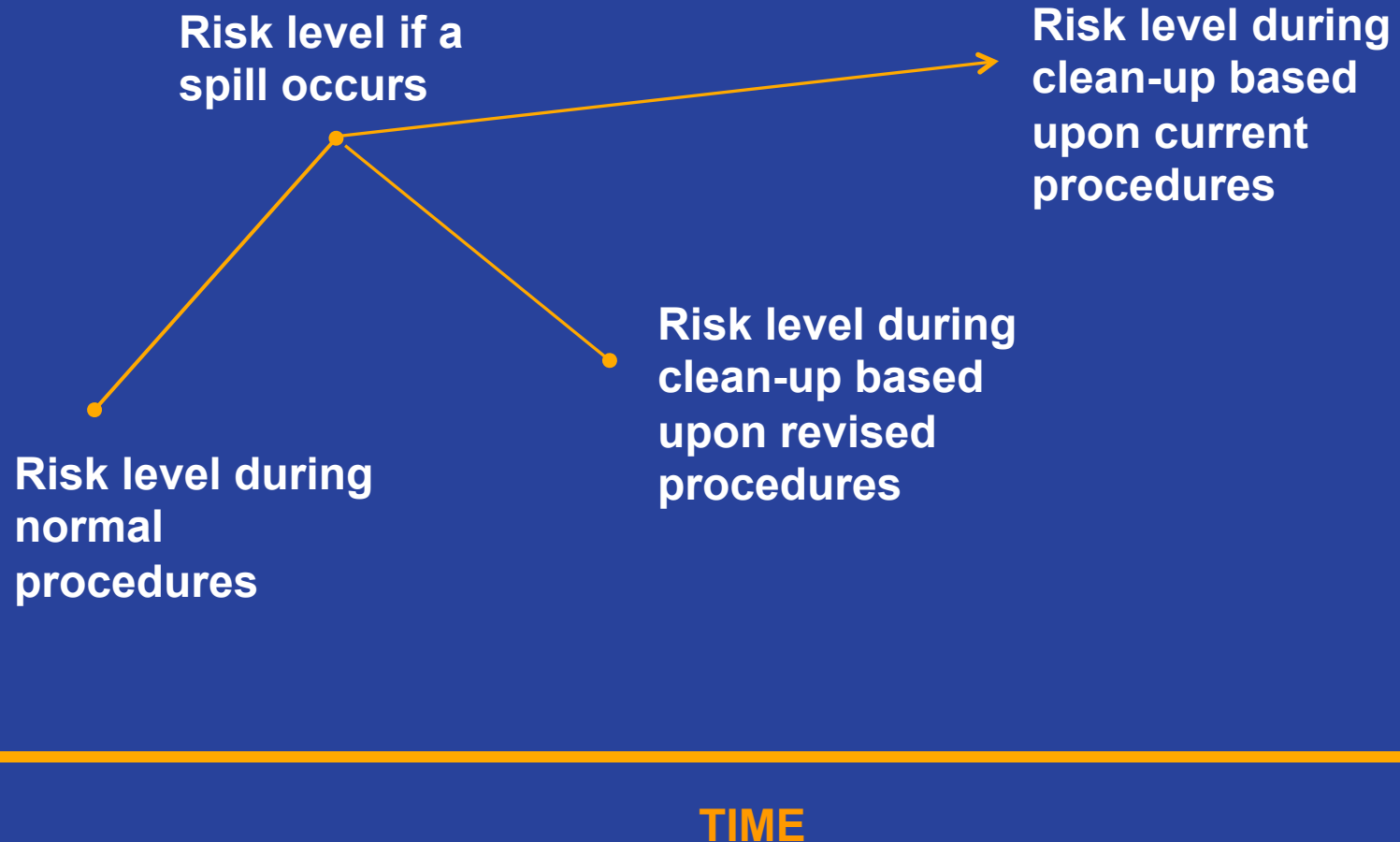
Original Procedures

Revised Procedures





Changes in Risk Over Time





Conclusion

- **Tremendous value in a structured, repeatable, and documented risk assessment.**



Conclusion

- **Tremendous value in a structured, repeatable, and documented risk assessment.**
- **Such a method can be applied to any facility, in any country, regardless of nature of work or available resources.**



Conclusion

- **Tremendous value in a structured, repeatable, and documented risk assessment.**
- **Such a method can be applied to any facility, in any country, regardless of nature of work or available resources.**
- **Biorisk management integrates**
 - activity-specific risk assessments,
 - activity-specific mitigation measures, and
 - activity-specific performance evaluations.



Thank you.